67.7%

2026e

6.96

6.88 84.54

-198.06

-17 22

Government (0.0%)

https://www.tts-group.ro



**COMPANY UPDATE** 

# Transport Trade Services SA

# Accumulate

**Trading data & Statistics** 

| Share price (RON) clos<br>Number of shares (mn<br>Market capitalization (F<br>Enterprise value (RON |         | 4.28<br>180.0<br>770 / 155<br>832 / 167 | Reuters<br>Bloomberg<br>Div. Ex-date<br><b>Target price</b> | TTS.BX<br>TTS RO<br>24/05/24<br><b>4.73</b> | Free flo<br>Shareh<br>Homep | olders    | Governme |            |            |
|---|---------|---|---|---|-----------------------------|-----------|----------|------------|------------|
| Key figures Overview  | ,       |   |   |   | Financial Stren             | gth       |          |            |            |
| RON mn  | 2023    | 2024e                                   | 2025e   | 2026e                                       |                             |           | 2023     | 2024e      | 2025e      |
| Net sales   | 1,161.1 | 736.7                                   | 768.5   | 800.5                                       | ROE (%)                     |           | 36.88    | 3.07       | 6.13       |
| EBITDA  | 437.5   | 134.4                                   | 190.1   | 214.1                                       | ROCÈ (%)                    |           | 34.20    | 2.78       | 5.67       |
| EBIT  | 351.5   | 33.4                                    | 67.6  | 81.1  | Equity ratio (%)            |           | 81.15    | 84.35      | 84.39      |
| EBT   | 353.5   | 34.1                                    | 68.2  | 81.5  | Net debt (RON mn)           | )         | -118.48  | -65.33     | -123.28    |
| Net profit  | 305.4   | 28.7                                    | 57.3  | 68.4  | Gearing (%)                 |           | -10.90   | -6.29      | -11.32     |
| EPS (RON)   | 5.09    | 0.48                                    | 0.95  | 1.14  |                             |           |          |            |            |
| CEPS (RON)  | -1.20   | 1.03                                    | 1.31  | 1.59  | 9M24 results                | : Survivi | na to fi | ght anot   | her dav    |
| BVPS (RON)  | 6.04    | 5.77                                    | 6.05  | 6.39  |                             |           | 3        | <b>3</b>   | ,          |
| Dividend/Share (RON)  | 1.14    | 0.11                                    | 0.21  | 0.26  |                             |           |          |            |            |
| EV/EBITDA (x)   | 11.14   | 6.19                                    | 4.10  | 3.33  | On the back                 | of the ma | ajor ded | cline in s | stock pric |
| P/E (x)   | 5.30    | 8.95                                    | 4.48  | 3.75  | more than 50                | % vtd –   | our nev  | v price t  | arget of   |
| P/CE (x)  | -22.51  | 4.15                                    | 3.26  | 2.70  | RON4.73/sha                 | •         |          | •          | _          |
| Dividend yield (%)  | 4.22    | 2.50                                    | 5.00  | 5.97  |                             | waila     | un       | assama     | ato rutili |
| EBITDA margin (%)   | 37.68   | 18.24                                   | 24.74   | 26.74                                       | The severe dr               | ought tha | at comp  | romised    | much of t  |
| Operating margin (%)  | 30.27   | 4.53                                    | 8.80  | 10.13                                       | agricultural pr             | _         |          |            |            |
| Net profit margin (%)   | 26.30   | 3.89                                    | 7.45  | 8.55  | that were alre              |           |          |            |            |





| Performance | 12M    | 6M     | 3M     | 1M     |
|-------------|--------|--------|--------|--------|
| in RON      | -44.9% | -44.4% | -40.8% | -33.5% |

ne in stock price price target of cumulate rating.

mised much of the ion exacerbated trends market. This added to major disruptions in agricultural markets on the back of Ukrainian logistic chains' renewal and presence of cheap grain on world markets. An increase in chemicals' volumes could not balance lower agricultural and minerals volumes.

Albeit management succeeded in optimizing as much as possible and control costs, the macro impact was impossible to mitigate. Nevertheless, the base effect contributes significantly to the negative overtones of the results, since when comparing to the pre-war period overall top-line drivers seem reasonable and the drop in profitability (on higher costs) less drastic.

Overall, the company has the balance sheet, the reach, the flexibility, and the managerial expertise to weather the current dire market conditions and to emerge as little scathed as possible, in a universe where many of the other competitors had to curtail or cease activity.

We have amended our forecasts and financial model. and we set our target price based on the recent volumes and implied tariff data. Our model's drivers' evolution remains conservative and doesn't account for ongoing management efforts to fulfill new long term contracts.





# Surviving to fight another day

### Major 9M24 profitability drop vs previous three years

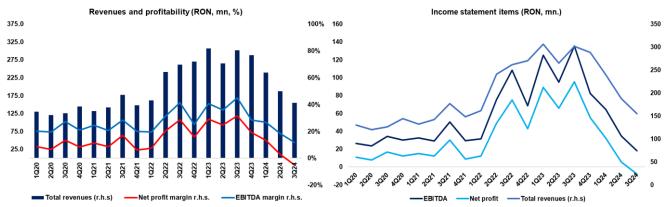
The first nine months figures published by TTS show a significant decline in top and bottom line and shrinking margins both y-o-y and q-o-q on the back of the major changes in operating environment brought by developments related to the war in the Ukraine. The top line declined about 33% compared to that of 9M23, reaching RON582mn, vs. the RON873mn of the first nine months of last year. At the same time, operating profit dropped more 86%, registering RON40mn, compared to RON295mn during 9M23. Net profit recorded an 88% drop, reaching RON29mn, vs. the RON250mn of the same period of last year. 9M24 registered lower profitability that 9M22 as well, with a lower top line, by 12%, and 75% lower operating profit, 79% lower net profit and an EBITDA that shrunk 46%. Only vs the first nine months of 2021 the company showed a significant increase in top line while profit was also almost 50% lower while EBITDA was slightly higher.

| (mn. RON)          | 3Q24   | 3Q23  | chng.   | 2Q24   | chng.   | 3Q22   | chng.   | 3Q21   | chng.   | 9M24   | 9M23   | chng.  | 9M22   | chng.   | 9M21   | chng.    |
|--------------------|--------|-------|---------|--------|---------|--------|---------|--------|---------|--------|--------|--------|--------|---------|--------|----------|
| Total revenues     | 155.1  | 301.5 | -48.6%  | 187.5  | -17.3%  | 261.6  | -40.7%  | 177.1  | -12.4%  | 582    | 873    | -33.3% | 664    | -12.3%  | 451    | 29.0%    |
| Materials          | -19.1  | -24.8 | -23.0%  | -23.2  | -17.7%  | -30.2  | -36.8%  | -22    | -13.2%  | -69    | -80    | -13.8% | -91    | -24.2%  | -56.7  | 21.7%    |
| COGS               | -6.3   | -8.5  | -25.9%  | -7.7   | -18.2%  | -7.1   | -11.3%  | -14.2  | -55.6%  | -21    | -31    | -32.3% | -26.4  | -20.5%  | -38.7  | -45.7%   |
| Depreciation       | -24.5  | -22   | 11.4%   | -26.7  | -8.2%   | -19.1  | 28.3%   | -14.4  | 70.1%   | -77    | -61    | 26.2%  | -52.1  | 47.8%   | -42.3  | 82.0%    |
| Subcontr.          | -46.5  | -71.9 | -35.3%  | -58.3  | -20.2%  | -80.8  | -42.5%  | -62.8  | -26.0%  | -181   | -246   | -26.4% | -231   | -21.6%  | -152.6 | 18.6%    |
| Wages              | -50.5  | -57.7 | -12.5%  | -52.6  | -4.0%   | -31.3  | 61.3%   | -25.1  | 101.2%  | -161   | -147   | 9.5%   | -83    | 94.0%   | -72.8  | 121.2%   |
| Other exp.         | -12.2  | -11.6 | 5.2%    | -12.7  | -3.9%   | -10.5  | 16.2%   | -10.8  | 13.0%   | -39    | -33.5  | 16.4%  | -32.4  | 20.4%   | -31    | 25.8%    |
| Gains/losses       | -2.3   | 8.5   | -127.1% | 1.5    | -253.3% | 6.5    | -135.4% | 7.9    | -129.1% | 6      | 20     | -70.0% | 14.8   | -59.5%  | 12.8   | -53.1%   |
| Operating expenses | -161.4 | -188  | -14.1%  | -179.7 | -10.2%  | -172.5 | -6.4%   | -141.4 | 14.1%   | -542   | -578.5 | -6.3%  | -501.1 | 8.2%    | -381.3 | 42.1%    |
| Operating profit   | -6.3   | 113.5 | -105.6% | 7.8    | -180.8% | 89.1   | -107.1% | 35.7   | -117.6% | 40     | 294.5  | -86.4% | 162.9  | -75.4%  | 69.7   | -42.6%   |
| Fin. Rev.          | 1.356  | 5     | -72.9%  | 2.4    | -42.7%  | 0.4    | 239.0%  | 0.3    | 352%    | 4.456  | 5.9    | -24.5% | 0.8    | 457.0%  | -0.1   | -4556.0% |
| Fin. Costs         | -1.62  | -4.6  | -64.8%  | -1.3   | 24.6%   | -0.9   | 80.0%   | -0.5   | 224.0%  | -4.42  | -3.3   | 33.9%  | -2.6   | 70.0%   | -1.4   | 215.7%   |
| Net fin.           | (0.3)  | 0.40  | -166.0% | 1.1    | -124.7% | -0.5   | -47.2%  | -0.2   | 32.0%   | 0.036  | 2.6    | -98.6% | -1.8   | -102.0% | -1.5   | -102.4%  |
| PBT                | -6.564 | 113.9 | -105.8% | 8.9    | -174.0% | 88.6   | -107.4% | 35.5   | -118.5% | 40.036 | 297.1  | -86.5% | 161.1  | -75.1%  | 68.2   | -41.3%   |
| Tax                | -1.8   | -18.7 | -90.4%  | -3.6   | -50.0%  | -13.6  | -86.8%  | -5.6   | -67.9%  | -11    | -47    | -76.6% | -24.8  | -55.6%  | -10.8  | 1.9%     |
| Net Income         | -8.364 | 95.2  | -108.8% | 5.268  | -258.8% | 75     | -111.2% | 29.9   | -128.0% | 29.036 | 250.1  | -88.4% | 136.3  | -78.7%  | 57.4   | -49.4%   |
| Net margin         | -5.4%  | 31.6% |         | 2.8%   |         | 28.7%  |         | 16.9%  |         | 5.0%   | 28.6%  |        | 20.5%  |         | 12.7%  |          |
| EBITDA             | 18.2   | 135.5 | -86.6%  | 34.5   | -47.2%  | 108.2  | -83.2%  | 50.1   | -63.7%  | 117    | 355.5  | -67.1% | 215    | -45.6%  | 112    | 4.5%     |
| EBITDA margin      | 11.7%  | 44.9% |         | 18.4%  |         | 41.4%  |         | 28.3%  |         | 20.1%  | 40.7%  |        | 32.4%  |         | 24.8%  | 1        |

Source: Company data, Erste Group Research

#### Worst quarter in last five years...

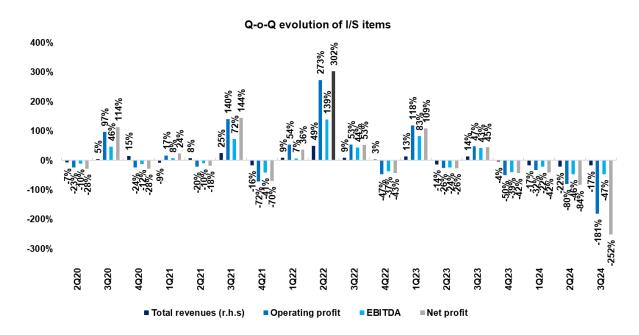
The third quarter figures exacerbated the trend of the nine months figures. We had anticipated a massive shrinking of top line and profitability compared to the stellar 3Q23, which was a record quarter. However, even when looking as far back as 3Q20, the figures look worse, not necessarily regarding top line, but also profitability.







The comparison with 3Q23 and 3Q22 seems almost irrelevant with the negative net income and the EBITDA of 3Q24 just a fraction of that of those years third quarters. However, even when compared to 3Q21, on a 12% decrease in top line EBITDA dropped by 64% while operating and net profits were negative.



Source: Company data, Erste Group Research

#### ... but unexpectedly bad vs the previous quarter

As we mention above, we had anticipated the poor showing of 3Q24 vs 3Q23, however the performance vs the second quarter of 2024 surprised us. Indeed, the fourth quarter in a row of declining financials was also the record holder of q-o-q decline in the last five years. On a 17% drop in revenues, the EBITDA declined by 47%.

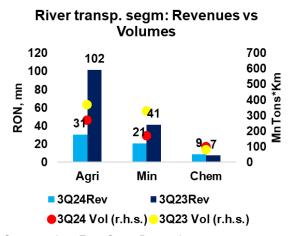
## Operations: volume evolution

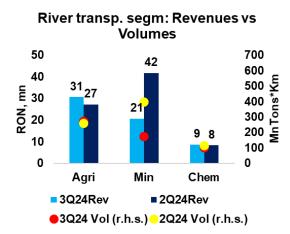
During 9M24, on a yearly basis, the volumes\*distance transported by the river fleet of TTS have decreased by about 6% in terms of bn Tons\*km, reaching 2.14bnTons\*km vs the 2.27Tons\*km recorded during the nine months of last year. In terms of port operations, total volumes decreased by 7% during 9M24, to 4.59mnT vs 4.94mnT in 9M23.

On a quarterly basis, the figures also show a declining trend compared to the previous quarter. Total volumes\*distance in 3Q24 has declined vs the second quarter of the year by more than 24%, while port operated volumes increased during the same period by about 13%.





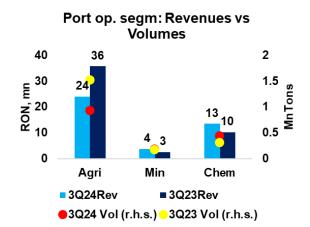


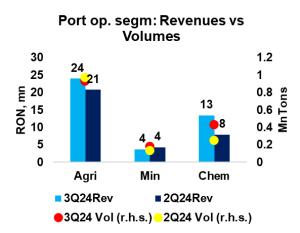


Source: Company data, Erste Group Research

In terms of segments, the agricultural product transport in terms of volume\*distance has declined during 9M24 vs 9M23 by 8%, the minerals declined by 14% and chemical products increased by 43%. On a quarterly basis, there was an increase of 7% in agricultural product, a decline in minerals, of above 55% and a 5% decline in chemical products.

The port operations segment has shown during 9M24 a 18% decline in agricultural products, a 55% increase in terms of minerals and a 16% increase in chemical volumes. At the same time, during the third quarter of the year, the agricultural volumes declined 5% vs the previous quarter, and jumped by about 40% in minerals and 70% in chemicals.





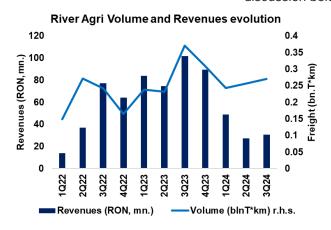
Source: Company data, Erste Group Research

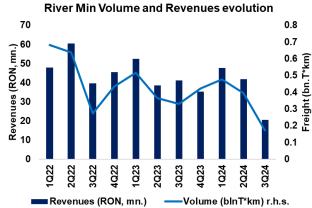
# Operations: tariff evolution

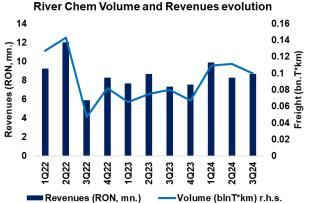
The company doesn't release specific tariff figures, as they are considered to be a commercial privileged information and the specific of the activity that may see a large array of tariffs depending on specific contracts and markets. Nevertheless, considering the segment reporting in financial statements and the volume figures released quarterly, we have attempted, as before, to construct an implied tariff evolution that is only approximate but we believe relevant. The exercise is made more difficult due to the changes in granularity of reporting, as the more accurate figures (three decimals) were replaced this year by just two decimals, leading to differences between our calculations for quarterly figures and what is reported by the company. Below we present in chart format the building



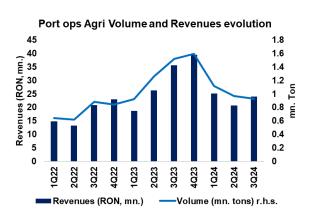
blocks for our implied tariff calculations, that led to the tariff evolution discussion below.

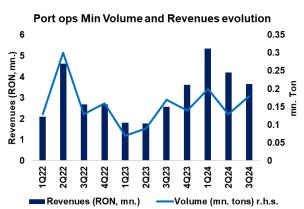


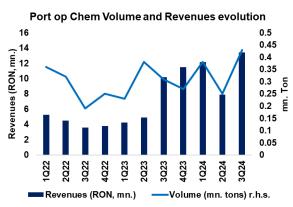


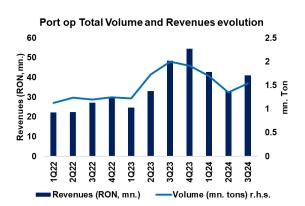








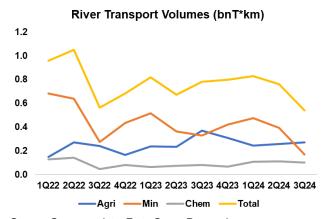


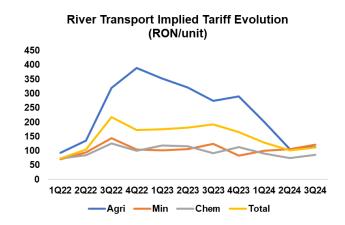






Compiling the figures above, we notice that the steady overall decline in tariffs for river transport over the last previous quarters seems to have bottomed and show a slight uptick. It is of course too early to assume a bottom and we will be monitoring the situation as it develops. The minerals's tariffs showed a minor but steady increase over the last couple of quarters.

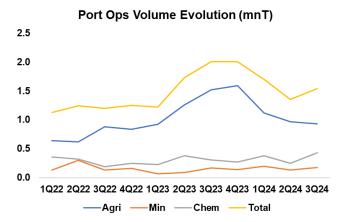


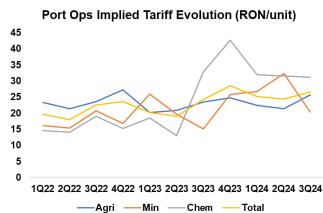


Source: Company data, Erste Group Research

In the port operations segment, the evolution of volumes has shown an overall increase during 3Q24, fueled by an increase in minerals and chemicals and a slight decline in agricultural volumes. In terms of mineral tariffs have declined, while overall tariffs have increased on the back of better tariffs for agricultural products and chemical products.

Again, we note that our tariff calculations are just for indicative purposes. Overall, by far, the most volatile tariffs are those for agricultural products where, recently the company has operated mostly in the spot market and long term contracts were made void due to lack of product.





Source: Company data, Erste Group Research

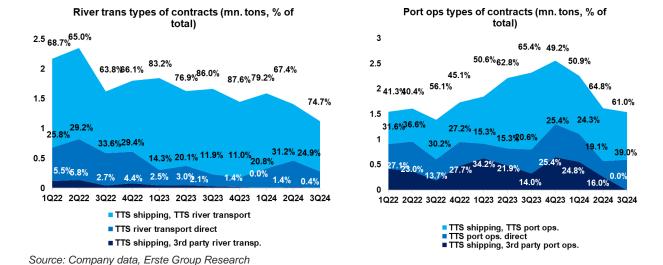
## Operations: contract type evolution

We present below the evolution of the structure of contracts. In the river transport segment, the share of river transport direct contracts has increased over the previous two quarter, while now it has slightly shrunk relatively to the volumes forwarded and shipped by TTS.





In the port operations business, the opposite was true, with the direct contracts increasing massively as a share of total contracts, we assume mostly due to the capabilities in Constanta being used in the agricultural segment mostly on a spot basis as long-term contracts have not been fulfilled by the clients.



#### Cost evolution - declining less than revenues

Overall, during 9M24, total operating costs decreased by 6.3% on a 33.3% decline in revenues. On a yearly basis, the largest increase in costs was naturally that with depreciation, by 26% or RON16mn, on the back of recent investments, followed closely by personnel costs that increased by 9.5% or RON14mn. Other expenses also increased aby about RON5.5mn, mostly due to repairs and transportation services. Decreases were registered in all other costs. As a percentage of revenues, y-o-y most costs grew during 9H24, mostly due to stickiness of costs (much of are fixed or almost fixed costs) when compared to the dramatically lower revenues.

| Percentage of revenues | 3Q24  | 3Q23  | 2Q24  | 3Q22  | 9M24  | 9M23  | 9M22  |
|------------------------|-------|-------|-------|-------|-------|-------|-------|
| Materials              | 12.3% | 8.2%  | 12.4% | 11.5% | 11.9% | 9.2%  | 13.7% |
| COGS                   | 4.1%  | 2.8%  | 4.1%  | 2.7%  | 3.6%  | 3.6%  | 4.0%  |
| Depreciation           | 15.8% | 7.3%  | 14.2% | 7.3%  | 13.2% | 7.0%  | 7.8%  |
| Subcontr.              | 30.0% | 23.8% | 31.1% | 30.9% | 31.1% | 28.2% | 34.8% |
| Wages                  | 32.6% | 19.1% | 28.1% | 12.0% | 27.7% | 16.8% | 12.5% |
| Other exp.             | 7.9%  | 3.8%  | 6.8%  | 4.0%  | 6.7%  | 3.8%  | 4.9%  |
| Gains/losses           | 1.5%  | -2.8% | -0.8% | -2.5% | -1.0% | -2.3% | -2.2% |

Source: Company data, Erste Group Research

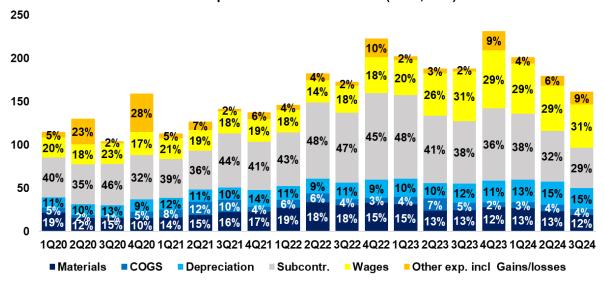
| Percentage of total cost difference | M24/9M23 C | Q24/3Q23 ( | Q24/2Q24 |
|-------------------------------------|------------|------------|----------|
| Materials                           | 30.1%      | 21.4%      | 22.4%    |
| COGS                                | 27.4%      | 8.3%       | 7.7%     |
| Depreciation                        | -43.8%     | -9.4%      | 12.0%    |
| Subcontr.                           | 178.1%     | 95.5%      | 64.5%    |
| Wages                               | -38.4%     | 27.1%      | 11.5%    |
| Other exp.                          | -15.1%     | -2.3%      | 2.7%     |
| Gains/losses                        | -38.4%     | -40.6%     | -20.8%   |
| Operating expenses                  | 100.0%     | 100.0%     | 100.0%   |





The trend remains relevant on a quarterly basis, as virtually all cost items (with the exception of subcontractor costs q-o-q) increased as a share of revenues. Below we represent the cost evolution, and the share of total costs of each cost item.

## TTS Group cost structure evolution (RON, mn.)



Source: Company data, Erste Group Research

### Balance sheet remains strong and could be an instrument to use

The negative performance of 9M24 in terms of revenues and profitability has only marginally impacted an exceptionally strong balance sheet. The net debt stayed negative, as it remained since the end of 2021, albeit marginally weaker than that of the previous quarter with an increase in cash and equivalents, but also in ST debt and a slight decrease in LT debt.

The company's cash coffer remains solid, althought we are uncertain that the current environment would be conducive for possible additional corporate actions as the company has curtailed new investments and some conformity CAPEX. We don't expect a more generous dividend policy — albeit it might be a way to placate punters, and we would wonder if such a strong balance sheet may not be a useful instrument in increasing footprint during a period of serious disruptions in the market.

| (RON, mn.)         | 2018 | 2019 | 2020 | 2021 | 2022  | 2023   | 1Q24E  | 2Q24E | 3Q24  |
|--------------------|------|------|------|------|-------|--------|--------|-------|-------|
| Cash & equivalents | 38.9 | 62.4 | 55.2 | 58.9 | 146.0 | 229.6  | 245.3  | 146.4 | 149.8 |
| ST Debt            | 54.1 | 62.9 | 50.8 | 41.3 | 26.8  | 36.1   | 38.1   | 37.3  | 42.9  |
| LT Debt            | 64.2 | 46.1 | 23.1 | 26.8 | 40.9  | 74.7   | 69.5   | 65.3  | 59.3  |
| Net Debt           | 79.4 | 46.6 | 18.7 | 9.2  | -78.3 | -118.9 | -137.7 | -43.8 | -47.6 |
| Net Debt to EBITDA | 1.10 | 0.38 | 0.16 | 0.07 | -0.28 | -0.27  | -0.66  | -0.21 | -0.23 |

Source: Company data, Erste Group Research

# **Corporate action**

We are unsure if management will continue with current policies of dividend payment and buyback program. The buyback program fulfilled its scope and has been suspended at the beginning of 3Q24, to be resumed upon approval of further stages of the program.

At the same time, in terms of investments, the ongoing improvement in asset quality should continue in the port, as the sums are already allocated.



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Conformity maintenance and other river fleet expenses have been curtailed, while personnel costs have been optimized (maintaining competitive personnel compensation), however we are more uncertain about any other significant investment strategy.

In our opinion, during this difficult times for the industry, the current strong balance sheet of TTS may pave the way for cheap acquisitions that may prove fruitful in a more positive general environment, however we are not aware of any definite and elaborate company policy in this respect.

# Looking forward – a difficult forecasting exercise

We believe the last quarter's overall negative performance may have surprised management as well as the market. In terms of budget review, management stated such a review would have not meant material differences as of half-year, while the third quarter has proven to be much worse than expected on the back of major crop failures and metallurgical combines' reduction of activity.

Furthermore, it seems the environment proves difficult enough to predict so that management cannot realistically announce even short-term forecasts or plans, not to mention any medium or long-term plans, except general views on potential growth of the business.

# A price taker - trying to optimize every step of the way

With little leverage to control any of the markets in which it activates, the company is bound to be influenced by volatility in every segment it operates in. Indeed, management has proven adept in securing long-term contracts (as much as possible) in employing innovative and flexible logistical chains. Nevertheless, the vagaries of demand and volatility of tariffs are something management cannot influence. The agri business has seen for instance a major repudiation of long-term contracts in favor of spot contracts. Current size and market share of the company are not conducive to making it a price setter, and it is probably impossible to establish such a player in the field in the current state of the industry.

### Our outlook: an balance of prudence and hope

According to TTS management assesments the short term coordinates of the business are:

- The river transport segment should remain impacted severely by market conditions and reduced service demand, partially offset by chemical products, metallurgical products, and thermal coal Decirom flows. Lower overall demand and recent capacity increases lead to tariff weakness in all segments and routes.
- Mineral flows impacted by lower activity in metallurgical industry, partially mitigated by imports of finished products and energy coal.
- Agricultural segment impacted by low harvests leading to market blockage, with little incentive for farmers in the lower Danube basin to sell existing stocks.
- Port operations would grow in importance, on the back of the Decirom operations, proving the opportunity of that particular investment. Moreover, the activity of Decirom would generate sinergies with the river transport activity.





Facing these difficult markets management has strived to optimize existing operations, by curtailing non-urgent investments and resizing personnel and restarted long-distance routes to the upper-Danube regions. It is also in the process of developing a number of long term contracts that would prop the business over the medium term. Nevertheless, as we state above, the possible scope of management action is disproportionate compared to the impact of market disruptions. However, even with a limited scope of action, management policies have achieved a degree of stability that minimized as much as possible the impact of the price competition and avoided for TTS the situation of competitors that were forced to exit the market or reduce transport capacity.

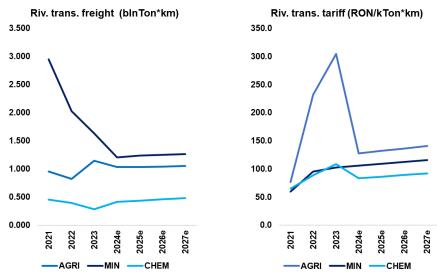
#### Our outlook: an balance of prudence and hope

We are trying to delineate a number of drivers that are responsible for the bulk of the company's value and we are trying to make reasonable assumptions on their evolution. Overall, we would prefer to err on the side of caution, however we have to account on a number of factors that support the evolution of the company in the long run such as:

- reindustrialization of the region (hence better demand for minerals),
- value added processing of natural resources that could result in more demand for chemicals' transport
- irrigation plans with EU money could increase agricultural production in the area - overall economic growth in Romania and the region Of course, the company, and the entire sector, are vulnerable to macro and geopolitical shocks, both as a tie to regional and local developments however we do not attempt to forecast such events.

#### River transport assumptions

Our forward-looking assumptions in terms of river transport volumes (volume\*distance) are presented below, on each of the main categories. Overall, in terms of volumes we are taking into consideration in our valuation exercise a gradual decline in terms of agricultural products and a minimal increase in mineral products. In terms of tariffs, compared to the current depressed state of prices we are looking at a minimal, inflation-tied evolution going forward.



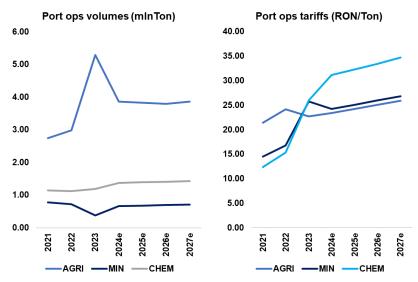
Source: Company data, Erste Group Research





## Port operations assumptions

Our forward-looking assumptions in terms of port operations volumes are presented below, on each of the main categories. Overall, in terms of volumes we are taking into consideration in our valuation exercise a gradual decline in terms of agricultural products for the next few years, followed by a slight recover, we also account for a flat evolution of mineral and chemical products. In terms of tariffs, compared to the current tariffs, we are looking at a minimal, inflation-tied evolution going forward from current tariffs.



Source: Company data, Erste Group Research

We reiterate that our tariffs calculations for both river transport and port operations are only indicative and do not fully represent the entire picture of the company activity as TTS has multiple contracts with various durations and conditions and they each entail different tariffs.

#### Valuing a normalization of the business

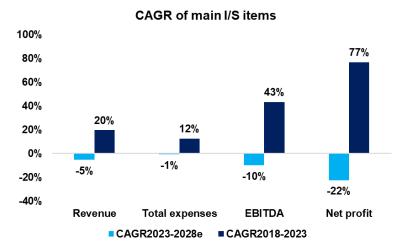
We believe that these assumptions are reasonable in trying to assess the value of the ongoing business of the company, under normal circumstances. In terms of volumes we are conservative and do not account for higher capacity in river transport (covered barges) and the recent acquisition in the Constanta Port that would enable increased volumes in chemicals, for instance. Also, future modernizations and additions to assets are not considered.

# We look conservatively at revenue/cost dynamic

Our current valuation exercise considers a 5 yr revenue decline of 5% while overall costs, fixed and variable should decrease by 1%, leading to a contraction of EBITDA of 10% CAGR over the same five-year period, and a net profit that will contract at a CAGR of 22%. Indeed this seems reasonable as the pivot year, 2023 has been exceptional and is skewing both period of analysis, exacerbating both the growth of the first five-year period and the decline of the second.







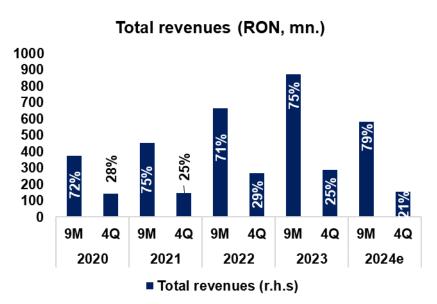
Source: Company data, Erste Group Research

# Decent profitability profile going forward as a result of company investments – lower share of subcontractors in cost structure

After accounting for decreasing revenues, and marginally increasing costs, we are actually looking at a steady profitability evolution, especially in EBITDA, with an EBITDA margin never reaching until 2028 a similar level with that of 2022. One of the main reasons for the consolidation of margins is our understanding of the future impact of the capacity increases resulting from ongoing company investments that offer flexibility in terms of tackling various market conditions. Thus, we expect the continuation of the current trend in contract structure where the company would use a smaller share of subcontractors in the overall contract structure, especially considering our view on the future volumes.

# Year-end estimated profitability achievable

Our initial 2024 estimates seemed extremely conservative compared to the initial company budget. However, as of the last financial reporting, the company has offered indicative figures that are similar to our forecast. Thus, management expects for the TTS group 2024 revenues of RON739-741mn and EBITDA of RON137-140mn, very compatible with our expectations.

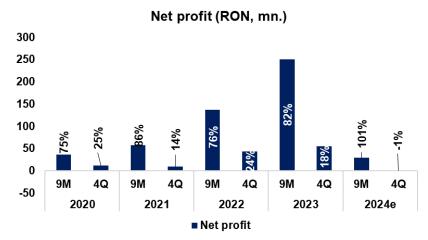








Source: Company data, Erste Group Research



Source: Company data, Erste Group Research

# Valuation – no changes in DCF parameters, lower profitability accounted for

Our WACC has remained the same as of our previous valuation exercise, we have just adapted our perpetuity profitability view to the new level derived from the existing base for calculations, i.e. the recent evolutions of tariffs and volumes upon which we applied our growth assumptions.



10.0%

5.63

5.33

5.07

4.85

4.65

4.0%

5.93

5.55

5.23

4.96

4.73



# TTS DCF valuation WACC calculation

| WAGO Gardalation                         | 2025e  | 2026e  | 2027e  | 2028e  | 2029e  | TV      |
|--|--------|--------|--------|--------|--------|---------|
| Risk free rate                           | 6.7%   | 6.7%   | 6.7%   | 6.7%   | 6.7%   | 4.7%    |
| Equity risk premium                      | 7.3%   | 7.3%   | 7.3%   | 7.3%   | 7.3%   | 6.9%    |
| Beta                                     | 1.0    | 1.0    | 1.0    | 1.0    | 1.0    | 1.0     |
| Cost of equity                           | 14.1%  | 14.1%  | 14.1%  | 14.1%  | 14.1%  | 11.6%   |
| Cost of debt                             | 7.7%   | 7.7%   | 7.7%   | 7.7%   | 7.7%   | 5.7%    |
| Effective tax rate                       | 16.0%  | 16.0%  | 16.0%  | 16.0%  | 16.0%  | 16.0%   |
| After-tax cost of debt                   | 6.5%   | 6.5%   | 6.5%   | 6.5%   | 6.5%   | 4.8%    |
| Equity w eight                           | 75%    | 75%    | 75%    | 75%    | 75%    | 80%     |
| WACC                                     | 12.2%  | 12.18% | 12.18% | 12.18% | 12.18% | 10.22%  |
| DCF valuation                            |        |        |        |        |        |         |
| (RON mn)                                 | 2025e  | 2026e  | 2027e  | 2028e  | 2029e  | TV      |
| Sales growth                             | 4.3%   | 4.2%   | 4.7%   | 4.8%   | 4.8%   | 3.0%    |
| ЕВІТ                                     | 68     | 81     | 93     | 102    | 108    | 85      |
| EBIT margin                              | 8.8%   | 10.1%  | 11.1%  | 11.6%  | 11.7%  | 9.0%    |
| Tax rate                                 | 16.0%  | 16.0%  | 16.0%  | 16.0%  | 16.0%  | 16.0%   |
| Taxes on EBIT                            | -10.8  | -13.0  | -14.9  | -16.3  | -17.2  | -13.7   |
| NOPLAT                                   | 56.8   | 68.1   | 78.1   | 85.7   | 90.5   | 71.7    |
| + Depreciation                           | 123    | 133    | 144    | 155    | 166    | 132     |
| Capital expenditures / Depreciation      | 93.2%  | 88.5%  | 84.4%  | 80.7%  | 77.5%  | 100.0%  |
| +/- Change in w orking capital           | 1      | 1      | 1      | 1      | 1      | 0       |
| Chg. working capital / chg. Sales        | 3.1%   | 3.1%   | 3.1%   | 3.1%   | 3.1%   | 0.0%    |
| - Capital expenditures                   | -114.3 | -117.7 | -121.2 | -124.9 | -128.6 | -132.5  |
| Free cash flow to the firm               | 66.0   | 84.4   | 101.7  | 116.7  | 129.2  | 71.7    |
| Terminal value growth                    |        |        |        |        |        | 3.0%    |
| Terminal value                           |        |        |        |        |        | 1,022.2 |
| Discounted free cash flow - December 31: | 58.9   | 67.0   | 72.0   | 73.7   | 72.7   | 558.7   |
| Enterprise value - December 31 2024      | 903    |        |        |        |        |         |
| Minorities                               | 127    |        |        |        |        |         |
| Non-operating assets                     | 0      |        |        |        |        |         |
| Net debt (incl. lease liabilities)       | -66    |        |        |        |        |         |
| Other adjustments                        | 0      |        |        |        |        |         |
| Equity value - (RON bn) December 31 2    | 842.1  |        |        |        |        |         |
| Cost of equity                           | 14.1%  |        |        |        |        |         |
| Fair value, RON mn                       | 850.6  |        |        |        |        |         |
| Number of charge suitatonding (mm)       | 100.0  |        |        |        |        |         |

# Enterprise value breakdown

Number of shares outstanding (mn) Fair value per share, RON

Share price

Upside/downside (%)

# Sensitivity (Equity value - RON mn)

4.96

4.73

4.52

4.34

4.19

5.23

4.96

4.73

4.52

4.34

5.55

5.23

4.96

4.73

4.52

#### Terminal value EBIT margin 8.0% 9.0% 9.5% 9.2% 9.7% 10.2% 4.82 5.03 5.23 5.43 4.58 4.77 4.96 5.15 PV of detailed PV of period terminal 38% 4.38 4.73 4.55 4.90 10.7% 4.20 4.36 4.52 4.69 4.04 4.34 11.2% 4.19 4.50 Terminal value growth 2.0% 3.5% 2.5% 3.0%

4.73

4.52

4.34

4.19

4.05

180.0

4.73

4.28

10.41%

9.2%

11.2%

9.7% 9.7% ¥ 10.2% × 10.7%

Source: Erste Group Research



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**Company description**TTS is the premier river transportation and port operations provider in the Danube Basin and the Constanta Port







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